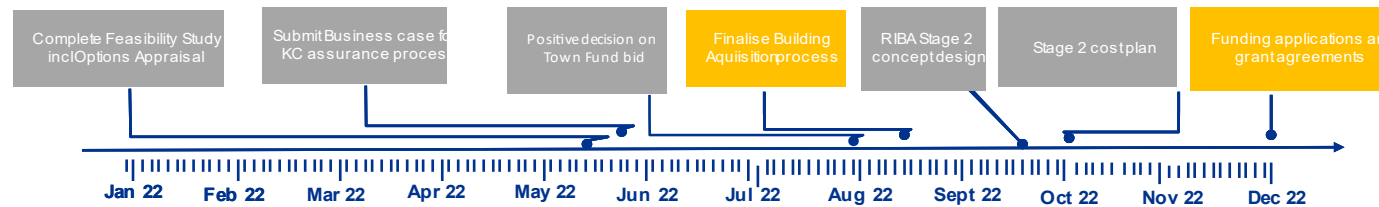


Complete	On track	May slip / slipped non material	May slip with material impact
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Project update (January 2022) – UNION Creative Hub

Overall RAG Amber

PROJECT STATUS: FEASIBILITY – RIBA Stage 0



Summary: Union will be a thriving creative hub at the heart of Dewsbury, bringing together people from across the town's diverse communities. Union will be a space to enjoy, make, share and take part in and grow arts and cultural events. It will incubate creative enterprise of all kinds, nurturing and developing creative entrepreneurs and providing a focus and critical mass for culturally led economic regeneration

Timescale/ Programme – 2022 – see timeline above
 Design and Procurement late 2022 to early 2024;
 Start on site 2024; Completion and fit out 2025;
 Full operation from late 2025 or early 2026

Budget/ Funding - Detail in process at this stage
 £XXXm : TF £1.68m; Heritage (various) £xxxk ACE £xxxM (CDF).

Outputs (DLUHC KPIs)

- New hub for arts and culture – 2,400 m2
- Incubation and start-up of new creative businesses
- Increased occupancy of vacant buildings including a Grade II listed site
- Infrastructure and capacity for new cultural activities and events

Dependencies:

- Dewsbury Town Investment Plan
- Strategic alignment within Kirklees Council
- Strong support from local people
- Partnerships with other creative organisations

Key risks and mitigations:

- **Acquiring of appropriate building(s)** due to private ownership (TOL) and existing tenancy (TOB). Mitigation Establish cross departmental strategic alignment at KC so proactive steps can be taken quickly
- **Capital budget** – risk that insufficient overall to meet expectations/outputs and outcomes. Mitigation Secure alternative funding, ACE and develop fundraising strategy. Production of cost plan based on RIBA stage 2 design to deliver a more robust cost analysis
- **Planning application issues.** Mitigation Consult on the preferred option. Pre appln. discussions. Early consultation with key stakeholders.
- **Building or plot acquisition does not align** with funding or timescales or both Mitigation Take Phased approach to development and to funding

Any issues to report:

- Strategic decisions need to be made to secure all plots and realise the potential of the overall site
- Poor physical security (private owner) of the preferred option leads to continued break -ins and a catastrophic deterioration (e.g a serious fire).
- Sensitivity required to existing tenant(s) regarding existing business and incorporation within scheme or relocation.
- Adjacent abandoned plot needs strategic consideration

Activities underway (Jan 22 – June 22)

- Stakeholder consultation and engagement
- Consultants undertaking options appraisal
- Complete Feasibility study for entire project
- Alignment and feed into AY business case for KC TF sign off
- Further consultation with potential major partners e.g - WYPW and KC services

Activities due next six months (Jul 22 – Dec 22)

- Building Acquisition
- RIBA Stage 2 Concept design.
- Cost plan based on concept design
- Develop fundraising strategy further
- Engage ACE for significant support
- Engagement with the local community

Item	Last period	Current period	Trend
Programme	Red	Green	↑
Resourcing	Red	Amber	↑
Stakeholders	Red	Red	↔
Outputs	Amber	Amber	↔
OVERALL	Red	Amber	↑